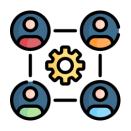
## **WSG Enterprise Programmes**

Updated as of 20 Apr 2022



# Workforce Singapore supports companies with Manpower Issues and Workforce Productivity



#### Addresses Manpower Issues by

- Providing training and wage support
- Access to Local Jobseekers
- Supporting the retention of experienced workers



#### Spurs Workforce Productivity through

- Job redesign
- Building **new capabilities**

#### **WSG Programmes & Initiatives:**

- Career Trial
- 2. Career Conversion Programmes
- 3. Career Matching Services
- 4. SGUnited Mid-Career Pathways Programme
- Senior Worker Early Adopter Grant
- 6. Part-time Re-employment Grant

Complements the **Jobs Growth Incentive**, which supports hiring of jobseekers

#### **WSG Programmes & Initiatives:**

- Support for Job Redesign under Productivity Solutions Grant (PSG-JR)
- 2. Industry 4.0 Human Capital Initiative (IHCI)
- 3. Capability Transfer Programme

### **Career Trial**

## Defrays recruitment cost by allowing companies to offer short-term trial to jobseekers, before considering formal employment

#### How does it work?

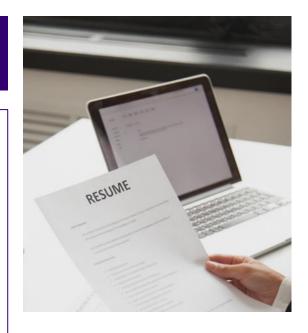
 Company will need to submit the Career Trial activities plan for the trial duration, and post the hiring position on MyCareersFuture, for approval to be a host company

#### **During Career Trial:**

- Workforce Singapore (WSG) will provide training allowance of \$7.50-\$15.00 per hour to the jobseekers for the trial period
  - Full-time: up to 3mths, capped at 480hrs
  - o Part-time: up to 3mths, capped at 80hrs per month

#### If hired and retained after the Career Trial:

- For 3mths or more, employee will receive retention incentive of \$500
- For 6mths or more, employee (only for SC Long-Term Unemployed or Person with Disability) will receive additional one-off \$1,000 incentive



To apply, visit our webpage:





## **Career Conversion Programmes (CCPs)**

- ✓ Embrace talent from outside the Food Manufacturing
- Emphasize on reskilling and upskilling of the workforce
- Reevaluate EVP and existing human capital practices

## Reskills and facilitates the placements of mid-career switchers to meet your business needs

#### How does it work?

- Career Conversion Programmes (CCPs) help mid-career individuals to undergo skills conversion and move into roles with good prospects and opportunities for progression
- Currently, WSG has around 100 CCPs for close to 30 sectors.
- Companies can reach out to WSG-appointed programme partner for application directly.

#### **Available Programme Modalities**

Place-And-Train (for new hires)	Company hires a mid-career individual and sends individual for industry-recognized training to take on a new job role	
Job Redesign Reskilling (JRR) (existing workers)	Company undergoing business transformation sends existing mid-career individual, who is vulnerable, for reskilling to take on a redesigned or new job role within the same company	

Standard	Enhanced
Up to 70% of monthly salary (Capped at \$4,000 per month)	Up to  90% of monthly salary (Capped at \$6,000 per month)  For long-term unemployment or mature Singapore Citizen (SC) trainees ≥ 40 years old
Up to 70% course fee funding*	Up to 90% course fee funding*  For SC/ PR trainees sponsored by SMEs or mature SC trainees ≥ 40
	Up to 70% of monthly salary (Capped at \$4,000 per month)  Up to

^Temporary adjustments made to salary support during the duration of Jobs Growth Incentive (JGI). Please refer to IRAS's website at https://www.iras.gov.sg/schemes/disbursement-schemes/jobs-growth-incentive for the details

An illustration of the potential funding support that company can receive



Reskill 2x existing
Singaporean employees
to be Automation
Engineer, 40 years old
(Gross salary: 5k/month each

(Gross salary: 5k/month each. Job roles impacted by Business Transformation, employed by company for ≥ one year)



Funding Computation:

2 existing employees x \$5k x 3 months x 90%

= \$27,000

# How will Career Conversion Programmes benefit your business and employees?

For your **Business** 



**Incentive** to hire (mid-career) and reskill existing employees



Improves **talent attraction** and **retention** 



Improves productivity

### For your **Employees**



Better quality jobs and **job** satisfaction



Remain **future-ready** and **employable**, area for promotion



Possible improvement in wage



## **General Eligibility Criteria for CCP**

#### For companies:

- Registered or incorporated in Singapore
- Commit to the training arrangements (typically ranged from 3-9 months) for the individuals whom they have selected

#### **Individuals (new hires)**

- Singapore Citizen or Singapore Permanent Resident
- Minimum 21 years old
- Employed on a permanent basis or at least one year contract
- Graduated or completed National Service at least 2 years at the point of application
- New job role trained for under the CCP should be substantially different from previous job role (different sector/job role), hence require reskilling for career switch

#### **Individuals (existing workers)**

- Singapore Citizen or Singapore Permanent Resident
- Minimum 21 years old
- Employed by the company for at least 1 year from the point of application
- Redesigned job role should be substantially different from previous job role (~50% job change/ enhancement), hence require reskilling for career switch

Beyond the general eligibility criteria for the CCP, individuals should also not be:

- Shareholders of the participating company or its related entities
- Immediate ex-staff of the participating company or its related entities
   Related to the owners of the participating company



## CCP for Food Manufacturing Professional/Associate (for new hires)



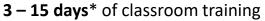
Employ midcareerist\* SC/ SPR (Targeted Job Functions:

Production, QA/QC, R&D and Engineering/
Maintenance related roles)



## Career Conversion Programme (CCP)- Place-and-Train (PnT) Mode

RnF - 3 months of training PMET - 6 months of training



At training provider's venue

\*any modules provided by approved training providers. No.
of days to be determined by the actual modules selected









Job Ready Talents (Reskilled)

of days to be determined by the actual modules selected.

#### \*Examples of Career Conversion

Different Job Role Different Sector



Clerk (Advertising Firm)



QC Executive (Food Manufacturing)





Data Analyst (Chemicals Manufacturing)



Data Analyst (Food Manufacturing)

#### **Same Sector Different Job Role**

~11-25 weeks of On-The-Job (OJT) training

At company, learning on the job









Automation Engineer (Food Manufacturing)

#### **Programme Manager:**





https://go.gov.sg/foodmfgccp

Source: Manpower Study 2022

## CCP for Food Manufacturing Professional/Associate (for existing workers)



**Reskill** existing SC/ SPR in support of business transformation

(Targeted Job Functions: Production, QA/QC, R&D and Engineering/ Maintenance related roles)

> **Companies to develop** Job Redesign Plan and submit CCP application



## **Career Conversion Programme (CCP)**

- Job Redesign Reskilling (JRR) Mode

3 months training

3 - 9 days\* of classroom training

At training provider's venue \*any modules provided by approved training providers. No. of days to be determined by the actual modules selected.

~11-12 weeks of On-The-Job (OJT) training

At company, learning on the job









Job Ready **Talents** (Reskilled and/or multi-skilled)

**Upon approval of CCP** application

**Identified employees to** commence the 3-month reskilling **Employees reskilled** and/or multiskilled

Companies to received the reimbursement of 3 months' salary support (at 70% or 90%)

#### E.g. Company adopted new digital solution to track production output.



#### **Before Job Redesign Reskilling:**

- Paper recording of daily production orders.
- Manual planning of kitchen daily operations (based on daily requirements from outlets)





### **After Job Redesign Reskilling:**

- Make use of digital solution to monitor kitchen progress and productivity of individual stations digitally.
- Leverage data from IoT solution to monitor job progress and manpower resource availability to support kitchen daily operations.
- Conduct root cause analysis of production underperformance using data to identify operational bottlenecks and suggest target interventions.

Other potential job roles to be reskilled in this examples: Production Supervisor, Production Planner, Process Technician/Maintenance Technician, and QC Technician / QC Assistant.

## **CCP for Sustainability Professionals**



Employ Singapore Citizen (SC) /
Permanent Resident (PR) new
hire or reskilling of existing
employee to take on
sustainability related roles



CCP Total Duration
New hires: up to 6 months
Reskilling: up to 3 months
Consist of Sustainability Kickstarter
Programme\*, Mentorship and OJT





#### **Job-Ready Talents**

E.g. Sustainability Specialist,
Carbon Analyst,
BD Executive,
Carbon Trader

### **Training Modules\***

**To complete minimum 2 course** from the list of pre-approved sustainability related training which covers but not limited to the following Generic business functions:

- Carbon Management
- Regulatory Compliance / Emission Reporting and verification
- Sustainability / Carbon Project Development & Implementation
- Stakeholder Management (e.g Branding / Marketing, BD, Sales, etc)

#### **Certification**

Certificates will be issued by respective Training Providers on preapproved list

#### **Programme Manager:**





^New sustainability related business functions (e.g. EV Management, etc ) may be added subsequently

For more information email: CCP@SBF.ORG.SG



### **CCP for Internationalisation Professionals**



Employ a new SC or SPR PMET with no international experience



CCP Total Duration =
New hires: 9 months (1,584 hours)
Redeployments: 6 months (1,056 hours)
Classroom Training (130 hrs) +
Structured OJT + Mentorship (926 – 1,454 hrs)





Global Sales & Marketing
 Sales Manager
 Regional Business
 Development Manager

### **Mandatory Training Modules**

- Internationalisation Strategy
- 2 Digital Strategy
- Management of Overseas Partners
- 4 Business Acumen
- 5 Understanding Trade Flows
- 6 Free Trade Agreement
  - B2B eCommerce Strategy

#### <u>Specialisations include</u> (but not limited to):

- Economic Development Priorities
- Investment Regulations & Incentives
- Local Labour Laws and Practices
- International Trade & Financing Business
   Operations
- Country-Specific FTA, etc.

#### **Programme includes:**

1-1 mentorship, industry workshops, sharing / networking sessions, immersion experience

#### **Programme Manager**







#### **CCP for Wholesale Trade Professionals**



Employ a new/ Reskill existing SC or SPR PMET with no international experience



CCP Total Duration = New hires: 6 months (960 hours) / Redeployments: 6 months (960 hours) / JR Reskilling: 3 months (480 hours) 100% Structured OJT



#### **Job-Ready Talents**



- . Trade Operations Executive 2. Import/Export Manager
- 3. Sales Support Executive 4. Business Analyst

### [Optional] External Training

- Commodity Trading Management
- Sourcing Portfolio Analysis
- Predictive Buying/ Purchasing
- Customer Relationship Management Administration
- Trade Finance Management

#### **Programme Manager**







## Recommended suite of CCPs to meet your manpower needs (non-exhaustive)

#### **Food Manufacturing & Food Services Roles**

- CCP for Food Manufacturing Professional and Associate
- 2. CCP for Food Services Industry

#### **Business Support Roles**

- 1. CCP for SME Executives
- 2. CCP for Human Capital Professional
- 3. CCP for Internationalization Professional
- 4. CCP for Wholesale Trade Professionals
- 5. CCP for Supply Chain Professionals
- 6. CCP for e-Commerce Supply Chain Professionals

#### **Digital Marketing and Social Media Roles**

- CCP for Digital Advertising and Marketing Professionals
- 2. CCP for In-house Digital Communications
- 3. CCP for Tech Professionals Innovation Manager

#### **Emerging Roles**

- 1. CCP for Sustainability Professionals
- 2. CCP for Advanced Manfuacturing Engineer/Assistant Engineer

For more information, visit:



## **Careers Matching Services**



## Tap on MyCareersFuture Jobs Portal and our Careers Connect team to support job matches

#### How does it work?

#### **MyCareersFuture**

- One-stop job portal to support enterprises' local hiring needs
- Use the platform to easily post jobs, scan jobseeker profile, screen suitable candidates against job requirements and connect with talents
- Receive talent recommendations or easily reach out to talents based on their skills and work experience

#### **Careers Connect**

- Our Careers Connect team can help enterprises connect with suitable candidates for the jobs you have today and for the future needs or your organization.
- By working with our Career Consultants, you can:
  - 1. Get access to quality, local candidates carefully screened by our team
  - 2. Hire a suitable candidate who can fit well with your organisation's culture
  - 3. Get advice to improve your recruitment process and secure quality hires

## my careersfuture



#### MyCareersFuture:



Careers Connect:



## **SGUnited Mid-Career Pathways Programme**





#### How does it work?

- Companies can tap on the programme to take on mature mid-career individuals (aged 40 and above) on attachments
- Host organisations can benefit from the wealth of experience that mid-career individuals bring with them and hire well-performing individuals when business conditions improve
- The Government will fund 70% of the training allowance as shown below
- To encourage **early conversion of trainees to full-time employees**, host organisations will continue to receive training allowance subsidies for the converted trainees, if the trainee has completed at least three months of the attachment

For 1 April 2022 onwards:		
Government Funding	70% of the Training Allowance	
Monthly Training Allowance	\$1,800 to \$3,800	



To apply, visit our webpage:





## Senior Worker Early Adopter Grant (SWEAG)

## Supports companies to increase their company-specific retirement and re-employment ages ahead of legislative increases

#### How does it work?

- The Senior Worker Early Adopter Grants provides up to \$125,000 for employers to raise both their internal retirement and re-employment ages above minimum statutory requirements.
- Funding will be based on the eligible\* number of Senior Workers (≥ 60 yo) at \$2,500 per Senior
   Worker, up to a cap of 50 Senior Workers per employer.
- To qualify for SWEAG, employers will also be required to adopt the Tripartite Standard on Age-friendly Workplace Practices (TS-AWP) to ensure that companies implement good employment practices for Senior Workers

Extent of Retirement Age and Re-Employment Age Increases	Funding per SW (≥ 60 yo)	Total Eligible Funding (Capped at 50 SWs per Coy)
≥ By 3 years	\$2,500	\$125,000



To apply, visit our webpage:





<sup>\*</sup> SC/PR aged 60 and above, employed on permanent basis or on employment contracts that are at least twelve (12) months in duration.

## Part-Time Re-Employment Grant (PTRG)

## Incentivises companies to offer Part-Time Re-Employment arrangements to eligible workers that request for it

#### How does it work?

- The Part-Time Re-Employment Grant provides funding support of **up to \$125,000 to employers** that commit to a Part-Time Re-Employment policy for its eligible\* senior workers.
- The Funding Quantum will be based on the number of eligible Senior Workers employed
- To qualify for PTRG, employers will also be required to adopt the Tripartite Standard on Agefriendly Workplace Practices (TS-AWP) to ensure that companies implement good employment practices for Senior Workers

Funding per SW	Total Eligible Funding
(≥ 60 yo)	(Capped at 50 SWs per Coy)
\$2,500	\$125,000



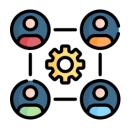
To apply, visit our webpage:





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- Building new capabilities

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#### **WSG Programmes & Initiatives:**

- Support for Job Redesign under Productivity Solutions Grant (PSG-JR)
- 2. Industry 4.0 Human Capital Initiative (IHCI)
- 3. Capability Transfer Programme

# Support for Job Redesign under Productivity Solutions Grant (PSG-JR)

## Tap on Job Redesign consultancy support to drive business and workforce transformation

#### How does it work?

- PSG-JR encourages enterprises to implement Job Redesign (JR) initiatives, with support from pre-approved JR Consultants to redesign work processes, tasks and responsibilities
- Through job redesign consultancy support, PSG-JR helps enterprises to
  - o Enhance quality of jobs, making jobs more productive and attractive for employees
  - o Drive business and workforce transformation



#### **PSG-JR Funding**

Up to 70% funding for consultancy services, capped at \$30,000 per enterprise.

#### **Our Consultants:**













For more information, visit:



## Support for Job Redesign under Productivity Solutions Grant (PSG-JR)

Technological advancements, changing business needs and a tight labour market are impacting the fundamental nature of work. Drive your enterprise's business and workforce transformation to stay ahead in the new normal with funding support for Job Redesign (JR) consultancy. Our JR consultants will offer customised solutions tailored to your organisation's needs.

#### Key benefits for enterprises



Optimise workforce



Improve productivity



Reduce manpower cost



Maintain long-term competitiveness



Attract and retain talent



## 3 steps to future-proof your business through Job Redesign Here's what you need to do:



## 1. Visit go.gov.sg/psg-jr-form to register your interest

 Select and work with one of our JR consultants with the right domain expertise. The list of JR consultants can be found on GoBusiness Gov Assist (go.gov.sg/govassist-psgjr)



#### 2. Scope a JR project with the preferred consultant

- Receive up to 70% funding for consultancy services, capped at \$\$30,000 per enterprise
- Your PSG-JR project may focus on the following scope:
- a. Enhance job profiles: Review job responsibilities and work environment
- b. Reorganise job content: Restructure tasks and duties to align with changing business needs
- c. Identify skill gaps: Perform skill gap analysis for new/enhanced job functions

## 3. Embark on the PSG-JR project with confidence

• Complete the project within 3 – 12 months with close guidance and support from our JR consultant

## Industry 4.0 Human Capital Initiative (IHCI)

### **Kickstart Your Industry 4.0 Transformation Today**

#### How does it work?

- A unique eight week hand-on programme to help Singapore manufacturers prepare for successful Industry 4.0 Transformation.
- Benefits of the programme:



#### **Production Planning**

- See production and process status
- Smarter material planning and allocation



- Reduce machine downtime
- Optimise equipment efficiency



#### **Quality Control**

- Better quality management
- Visibility on quality issues



#### **Labour Management**

- Workforce upskilling
- Better task allocation and tracking



#### **Inventory and Warehousing**

- Inventory optimisation
- Improve warehouse productivity



#### Sustainability

- Material efficiency
- Energy efficiency

#### **IHCI Funding**

SME: \$6,325 Non-SME: \$18,975

The programme can be further supported by SSG SkillsFuture Enterprise Credit (SFEC)\* -S\$10,000 credit to cover up to 90% of out-of-pocket expenses.

> For more information, visit:



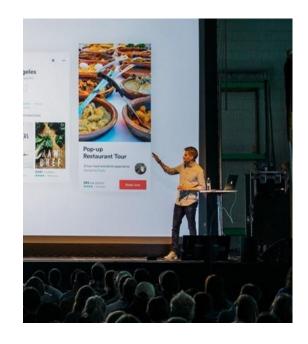
<sup>\*</sup>More details about SEEC can be found

## **Capability Transfer Programme**

### Facilitates the transfer of global capabilities to your local workforce

#### How does it work?

- The Capability Transfer Programme seeks to improve local-foreign workforce complementarity by facilitating the transfer of capabilities from foreign specialists to locals to encourage
  - o A culture of pervasive capabilities transfer across all sectors and entities
  - Companies/associations/professional bodies to develop and acquire new capabilities in Singapore by ensuring that there is sustainable supply of Singaporeans with the requisite skillsets
- All projects will be evaluated on a case-by-case basis, considering:
  - Our existing local capability gaps;
  - The potential impact of the transfer of capabilities to locals; and
  - o Linkage of the project to the industry as a whole
- Funding support can include attachment-related costs and salary support for foreign and local specialists, as well as Singaporean trainees on overseas attachments to acquire new capabilities.
- The CTP can also support the transfer of capabilities through remote training from foreign specialists



To apply, visit our webpage:



# Connect with us and be the first to receive updates on manpower initiatives and support schemes!









